

Shareholder Concerns at Gore Street Energy Storage Fund

[EMBARGOED RELEASE 16 July 2025]

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1. Company Overview & Operational Performance

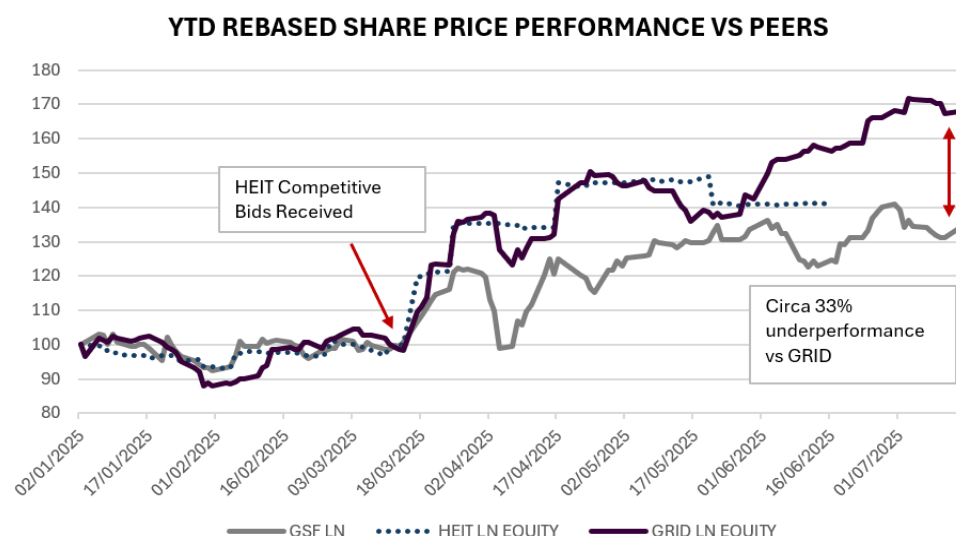
Gore Street Energy Storage Fund (“GSF” or the “Company”) was launched in 2018 as the UK’s first listed energy storage investment vehicle, with a mandate to deliver stable, long-term returns from a diversified global portfolio of battery storage assets. Today, GSF operates 753 MW / 924 MWh across **five international grids** including the UK, Ireland, Germany, Texas, and California. The portfolio is now fully energised.

Despite this, the **share price remains c.37%+ below NAV** - highlighting a fundamental disconnect between operational performance and shareholder value.

2. Shareholder Value Destruction

Time Period	Share Price Return	Total Return
1 Year	1.57%	7.44%
2 Year	-26.56%	-14.13%
3 Year	-48.68%	-31.23%
5 Year	-37.18%	-10.57%

These returns place GSF among the worst-performing infrastructure funds over multiple horizons, despite sector-wide M&A activity and strong NAV stability.



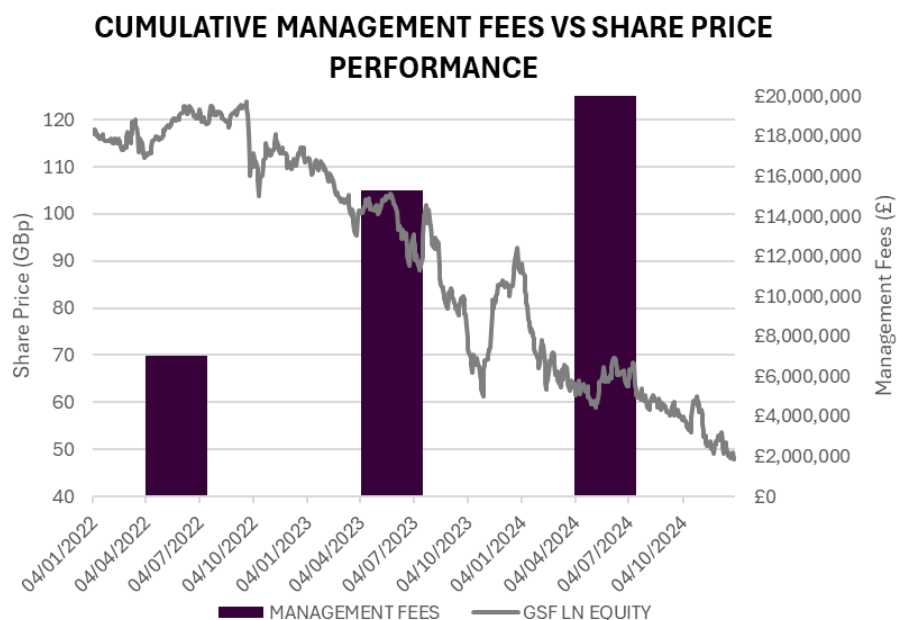
3. Manager Pay vs. Shareholder Outcomes

For years, GSF's fee structure rewarded scale over value:

- Management fees were calculated solely on **NAV**, irrespective of share price collapse.
- A **performance fee** and a **poison pill** structure entrenched the external manager, despite worsening shareholder returns.

Due to sustained shareholder pressure led by RM Funds, the Board has now **implemented material reforms**:

- **Base fees rebased** to reflect NAV and market capitalisation.
- **Performance fees removed.**
- **Poison pill protections dismantled**, allowing for corporate flexibility and improved governance alignment.



4. Board Governance Failures

Despite the above progress, governance at GSF remains a core concern:

- The **majority of the current Board has served for nearly a decade.**
- RM Funds privately proposed the appointment of **independent non-executive directors with experience in strategic reviews and infrastructure platforms** to lead the next phase of the company's evolution.
- The Board declined RM Funds' proposal to appoint new independent directors ahead of any strategic decisions. **We believe such a refresh is essential to ensure the review process is led by individuals with a fresh perspective and no attachment to the decisions that contributed to the Company's current challenges.**

5. Lack of Transparency & Shareholder Engagement

- Key decisions - including prior changes to the IMA and dividend policy - were made **without shareholder consultation**.
- Share buybacks were **repeatedly called for** but never implemented.
- Communication around asset allocation, dividend policy, and strategic options remains opaque, fuelling market frustration.

6. Strategic Recommendations by RM Funds

RM Funds believes the status quo is unsustainable and has outlined a clear, actionable plan focused on unlocking value and addressing structural flaws:

1. **Board Refresh:** Appoint **new, independent non-executive directors** with relevant sector and investment company experience to lead the strategic review.
2. **Divestment of Non-Core Assets:** Begin a structured disposal process of non-core development assets, prioritising capital efficiency and freeing up cash for shareholder returns.
3. **Appoint Strategic Advisors:** Evaluate **merger options with a peer or strategic buyer** to form a platform of scale and liquidity - essential for attracting institutional capital into the BESS sector.

7. The Path Forward

With the portfolio now energised and recurring contracted revenue secured, GSF's assets are well-positioned to take the next strategic step. But execution matters.

A **refreshed board** leading a credible review, with a clear pathway to **divestments, capital returns, or strategic merger**, is now critical.

“We believe this isn’t just about defending shareholder rights - it’s about reimagining GSF as the UK’s leading listed BESS platform with scale, liquidity, and investor alignment.”

Gore Street Energy Storage Fund (GSF): RM Funds Q&A

Q1: What are RM Funds' primary concerns with GSF and its ongoing strategic review?

RM Funds is concerned by GSF's prolonged underperformance - reflected in a c.53% share price decline over the past three years - combined with poor dividend coverage, misaligned incentives in the Investment Management Agreement (IMA), and a lack of transparency in the ongoing strategic review. Shareholders still lack clarity on the review's scope, timeline, appointed advisors, and costs. We believe this opacity undermines confidence and risks perpetuating underperformance.

Q2: What is RM Funds' objective in engaging with the company and its shareholders?

Our objective is simple: to unlock and maximise value for all shareholders. We believe that with clearer governance, targeted portfolio actions, and enhanced oversight, the company can deliver materially better outcomes than it has to date.

Q3: Why does RM Funds believe the current board is not best placed to oversee the strategic review?

The majority of the current board has been in post for nearly a decade and has largely reacted only when under pressure - rather than proactively prioritising shareholder interests. This approach has contributed to significant value destruction. A strategic review overseen by this same board risks defaulting to the status quo.

We believe independent directors, unconnected to prior decisions, are essential to restoring trust, ensuring objectivity, and properly evaluating all options to maximise shareholder value.

Q4: What kind of board changes is RM Funds proposing, and are the nominees truly independent?

Yes - our proposed directors are entirely independent, with no ties to RM Funds. They bring deep expertise in infrastructure investment, governance, and corporate strategy. Unlike a drawn-out recruitment process that may deliver generic or conflicted candidates, our nominees are ready now, focused on shareholder outcomes, and will provide immediate, credible oversight to the strategic review process.

We are not seeking control. As a top-five shareholder, our sole interest is ensuring a board that acts in the best interests of all investors.

Q5: What are the structural challenges facing GSF, and how do RM Funds' proposals address them?

GSF is currently subscale, geographically fragmented, overly complex, and illiquid - factors that contribute to the persistent discount to NAV. RM Funds proposes:

- **Selective asset disposals** in non-core or low-return markets

- **Refocusing the portfolio** on core, high-quality assets
- **Pursuing strategic consolidation**, either through a merger with a peer or a full company sale

These steps aim to enhance scale, simplify the business, improve market perception, and unlock trapped value.

Q6: Is RM Funds advocating for an immediate sale of the company or a fire sale of assets?

No. This is not about selling for the sake of it. It's about taking a structured approach to optimise the portfolio, improve capital efficiency, and position GSF to participate in the ongoing wave of BESS sector consolidation.

Recent transactions, such as Drax and Foresight's bids for Harmony Energy, or the multiple private transactions in the UK market highlighted in the table below demonstrate private market interest in battery storage. GSF can either capitalise on this trend - or risk being left behind.

Date	Vendor	Pref Bidder	Technology	MW	Location
Jan 25	SolarKW	Upvolt	Solar PV + BESS		UK
Jan 25	Carlton Power	Statera	BESS	680 MW	UK
Jan 25	Foresight Group	Elgin Energy	Solar PV + BESS	318 MW	UK
Mar 25		L&G NTR	Solar PV + BESS	326 MW	Ireland
Mar 25	Root Power		BESS	100 MW / 200 MWh	UK
Mar 25	MEAG, Munich Re	ENGIE	Solar PV + Onshore Wind	157 MW	UK
Mar 25		Quinbrook Infrastructure Partners	Solar PV (Cfd) + BESS	373 MW + 150 MW	UK
Mar 25		Constantine Energy	BESS	612 MW	UK
Mar 25		AGR Power	BESS	160 MW	UK
Mar 25		Pathfinder Clean Energy	Solar PV + BESS	27 MW	UK
Mar 25	Korkia (Mere Flates Project)	NextPower UK	Solar PV + BESS	56 MWp + 16 MW	UK
Mar 25	OEG Energy	Apollo	Offshore Wind + BESS		UK
Mar 25	Little Crow Solar + INRG	British Solar Renewables	Solar PV + BESS	150 MWp + 60 MW	UK
Apr 25	Good Energy	Esyasoft	Solar + BESS		UK
Apr 25	Bluestone Energy	Eku Energy	BESS	1 GW	UK
May 25	Island Green Power (IGP)	Macquarie	Solar PV + BESS	1.5 GW	UK
Jun 25	Low Carbon (portfolio)	TotalEnergies	Solar + Onshore Wind + BESS	435 MW	UK
Jun 25	CCA & CM (pipeline)	TotalEnergies	Solar + BESS	350 MW + 85 MW	UK
Jun 25		Octopus Renewables	Solar PV	32.6 MW	UK/Ireland
Jul 25	Low Carbon (Gate Burton NSIP)	EDF	Solar PV + BESS	500 MW	UK
Jul 25	Harmony Energy Income Trust	Foresight	BESS	400 MW	UK
Jul 25		British Solar Renewables	Solar PV + BESS	609 MW	UK
Jul 25		Quinbrook Infrastructure Partners	Solar PV + BESS	373 MW + 150 MW	UK

Sources: Public Disclosures, RM Funds

Q7: What could the Company do with the proceeds from asset sales or restructuring?

Proceeds could be used to buy back or tender for shares, reduce debt, and or enhance liquidity - helping to close the NAV discount and increase investor returns. Any potential merger or sale would be carefully evaluated by the refreshed Board before any decision is made.

Q8: Has RM Funds already influenced positive change at GSF?

Yes. Shareholder pressure - led in part by RM Funds – likely resulted in improvements to the IMA, better aligning manager incentives with shareholder outcomes. However, these

changes only occurred after pressure was applied, reinforcing our view that further governance reform is still needed.

Q9: What is the ultimate goal of RM Funds' engagement?

Our goal is to drive a re-rating of the share price by:

- Strengthening corporate governance
- Improving transparency and accountability
- Streamlining operations and capital allocation
- Pursuing credible strategic options to realise embedded value

In short, we want to restore investor confidence and ensure GSF delivers long-term, sustainable value for all shareholders.

Q10: Why has RM Funds chosen to issue this requisition notice now, rather than wait for the upcoming AGM?

RM Funds believes that the issues facing Gore Street Energy Storage Fund are too urgent to defer. The scale of shareholder value destruction - evidenced by a share price decline of c.50% in three years - demands immediate action. The ongoing strategic review lacks transparency, and allowing the existing board to continue overseeing it without meaningful change risks defaulting to the same approaches that have failed shareholders.

While some may question the timing ahead of the AGM, the AGM agenda is typically set weeks in advance and rarely accommodates material governance reform or changes to strategic oversight. In contrast, the requisition process ensures that shareholders can vote on specific and substantive resolutions, such as board refreshment and strategic redirection, within a clear and legally defined timeframe.

Moreover, RM Funds has engaged constructively with the board over an extended period. However, in the absence of meaningful progress and with shareholder value continuing to erode, it is both necessary and responsible to act now.

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